

The Impact of an ‘Evergreening’ Strategy Nearing Patent Expiration on the Uptake of Biosimilars and Public Healthcare Costs

A case study on the introduction of a second administration form of trastuzumab in The Netherlands

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Title

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Abstract

In this paper, we explore dynamic market share and public healthcare costs of trastuzumab's evergreening (subcutaneous) variant during introduction of trastuzumab's competitive biosimilar variants in the Netherlands.

We used a Time Series design to assess dynamic market share of trastuzumab's evergreening variant after introducing trastuzumab's biosimilar variants, focusing on the number of treatments and patients. The public healthcare costs of this evergreening strategy were calculated using administrative claims data.

Our results suggest that the original trastuzumab was completely replaced by the subcutaneous and biosimilar variants. Also, introduction of biosimilars progressively reduced subcutaneous trastuzumab's market share to 20%, resulting in a competitive market structure. The public healthcare cost for trastuzumab significantly decreased after the introduction of the biosimilars. After the introduction of the biosimilars, a substantial price drop is visible, with the subcutaneous version, still under patent, also falling sharply in price but less strongly than the iv/biosimilar version.

1 Introduction

Globally, major concerns exist on the cost of (expensive) medicines which put pressure on total healthcare expenditures. Since the expenditures on these medicines increase more rapidly than other care, there is the risk of crowding out other healthcare services (NZA, 2020). The high expenditures are to a large extent due to the monopoly prices set by pharmaceutical companies as their medicines are protected by patents (Dwivedi, et al., 2010). Patents for original pharmaceuticals are typically valid for 20 years (Blackstone & Joseph, 2013). After patent expiration, other pharmaceutical companies can enter the market with a generic (chemical molecule) or biosimilar (biological medicine). Biosimilars are normally offered at lower prices and allow for price competition as the pharmaceutical company no longer has a monopoly.

By 2018, 34 biological drugs have become available off-patent and in the next few years 15 more biological drugs will reach the end of their market exclusivity (Dutta et al., 2020). In European countries, biosimilar list price savings (excluding savings from confidential rebates and discounts) accounted for €5.7 billion in 2020 (Troein, et al., 2020). As biosimilars bring budgetary relief to healthcare payers, the lower drug costs can also lead to an increase in treatments (Müskens, et al., 2021), i.e., more patients can be treated using the same budget resulting in lower total budget savings but also more health gain.

Given the beneficial position of the pharmaceutical company during the patent term, pharmaceutical companies have an incentive to engage in strategies to prolong the lifecycle of their drugs and their monopoly power. One of the strategies is secondary patenting or so-called 'evergreening' in which pharmaceutical companies extend the drug's exclusivity period. They do so by filing additional patents on the already patent-protected drug, shortly before the initial patent expires, by making (minor) modifications to the existing drug (Singh Bansal, et al., 2009). Some of the best-selling drugs have large patent portfolios and are protected by more than a hundred patents (Norman, 2016). This creates a high barrier for generics and biosimilars to enter the market after the initial patent of the branded drug has expired (Boldrin & Levine, 2013).

An example of a drug subject to evergreening is trastuzumab for breast cancer. Trastuzumab is an immunotherapeutic medicine that is used in treatments for patients with HER2+ early and metastatic breast cancer. Trastuzumab was first registered as Herceptin® by Roche in 2000 as an intravenously administered drug. In 2013, Roche received authorization for a newly patented subcutaneous administration form of trastuzumab, the evergreening version. This was just

several months before the patent on the intravenous administration form expired in 2014. In 2018, the first intravenous administration form of biosimilars received authorization to enter the market, the competitive version. Trastuzumab is not the only drug for which a pharmaceutical company introduced a subcutaneous administration form near patent expiry (Table 1).

Reference product	Patent expiry IV	Approval SC	Approval first biosimilar
Rituximab (Mabthera®)	November 2013	March 2014	February 2017
Tocilizumab (RoActemra®)	April 2017	April 2014	N.A.
Abatacept (Orencia®)	December 2017	October 2012	N.A.
Natalizumab (Tysabri®)	February 2023	April 2021	N.A.

Note. This list is not exhaustive. IV = intravenous administration form. SC = subcutaneous administration form.

Table 1 Biological drugs and their dates of patent expiry for the IV product in Europe and approval of SC product, and biosimilars by EMA.

The efficacy and safety are equal for all administration forms. On the other hand, the different administration forms might be preferable from different viewpoints (patient- or hospital preferences). As successful evergreening can lead to foregone loss in terms of societal loss, it is important to assess the impact of the evergreening strategy on the uptake of biosimilars like trastuzumab. When pharmaceutical companies succeed in prolonging their drug's exclusivity period by introducing another administration form and succeed in keeping prices high, savings on biosimilars are limited. In this article, we cover the gap in the literature by exploring the dynamic market share and public healthcare costs of trastuzumab's evergreening (subcutaneous) variant during introduction of trastuzumab's competitive biosimilar variant in the Netherlands.

2 Theoretical framework

2.1 Pharmaceutical market structure & patent loss

In order to stimulate the investment and innovation of new drugs, the pharmaceutical market operates under a patent system. Since R&D costs can be extremely high, few companies would be willing to risk significant investment without the assurance of getting a patent (Bhat, 2005). From the day the patent application is submitted, patent protection has a duration of twenty years. After the patent application it takes several years to complete the research and development of the drug and obtain FDA/EMA approval, leaving on average 12.4 years of market exclusivity (Beall et al., 2019). Specifically for the Dutch market, a recent study found market exclusivity for 11.3 years (van der Schans et al., 2021). The pricing of the newly entered drug is influenced by the presence (or lack) of therapeutic alternatives on the market and the perceived added societal value of the drug, which determines the society's willingness to pay for the drug (Sussex, et al., 2013).

As soon as the patent protection of a biological drug expires, biosimilars are allowed to enter the market. As they compete with the reference drug, they often must make themselves attractive by entering the market at a significantly reduced price compared to the reference drug. Lower prices are partially possible due to fewer necessary investments in R&D and lower manufacturing costs (Blackstone & Joseph, 2013). More importantly though, prices of the reference drugs often bear little relationship to R&D costs but are more often value-based, which leads to extremely high prices for the reference drug (Garner, et al, 2018). The entrance of biosimilars will create a competitive market structure in which prices for both the reference drug and biosimilars are significantly lower compared to the price(s) before biosimilar entry (Mestre-Ferrandiz, et al., 2016).

Given the lower price benefits of biosimilars entry for the sustainability of healthcare systems, health authorities in different countries have implemented policies to promote the uptake of biosimilars. As a result, there are European countries where certain biosimilars have obtained almost 100% of the market shares (Moorkens et al., 2017; Rémuzat et al., 2017).

As an attempt to retain their market shares, originator, patent-holding pharmaceutical companies often have a strategy near patent expiration to prolong the lifecycle of the drug (Baht, 2005). In the US, originator companies can prolong the protected status by introducing their own generic, as the first-filing generic in the U.S. is granted 180 days market exclusivity. Pay-for-delay settlements are patent settlements in which the company pays the potential generic competitors to delay market entry. In 2016, 11% of the patent settlements in Europe showed

value transfers from the originator company to the generic company to limit generic market entry (European Commission, 2018). These types of settlements are often under scrutiny with the antitrust laws (Jones et al., 2016). With secondary patenting, a pharmaceutical company files for an additional patent on features other than the original active drug ingredient. Such patents could be filed on different formulations, alternative forms of molecules, compositions, dosing, packaging, or administration route of the originator (Dwivedi et al., 2010; Hemphill & Sampat, 2012). Although biosimilars are allowed to enter the market once the original patent has expired, the adjusted branded drugs are often already widely used by the patient population which makes it more difficult for biosimilars to effectively penetrate the market. Concern has risen over the years regarding whether these evergreening strategies restrict market competition, keep drug costs unnecessarily high and thus threaten access to medicines (Amin & Kesselheim, 2012; Dwivedi et al., 2010; Sampat & Shadlen, 2017). For example, the pharmaceutical company Abbott Laboratories succeeded in staving off competition for its drug fenofibrate by sequential launching of branded reformulations. It is estimated that this strategy costs the U.S healthcare system \$700 million annually (Downing, et al., 2012).

2.2 The case of trastuzumab

In this study, we will use trastuzumab as a case study, one of the first drugs where the patent expired and an evergreening strategy was used. HER2+ breast cancer, for which trastuzumab is used, is observed in 20%-30% of all breast cancers (Hudis, 2007; Piccart-Gebhart et al., 2005). Early-stage breast cancer patients receive trastuzumab in addition to chemotherapy and subsequently as monotherapy for one year after the first administration. Metastatic breast cancer patients also receive trastuzumab directly as monotherapy if previous chemotherapy has failed (European Medicines Agency, 2008), in addition to the regimen of early-stage breast cancer patients. Trastuzumab significantly improves survival outcomes for women with HER2-overexpressing breast cancer (Vogel et al., 2002).

Trastuzumab was brought on to the European market under the name Herceptin® by the pharmaceutical company Roche in August 2000 and was included in the Dutch basic healthcare package in 2005. It entered the market as an intravenously administered drug (European Medicines Agency, 2008). The patent for this intravenous administration form expired in Europe in July 2014. For trastuzumab's subcutaneous administration form, Roche received authorization by the EMA in July 2013 and the administration form was first used in the Dutch hospitals in 2014. The two forms of trastuzumab are therapeutically equivalent but differ in administration form. The intravenous administration takes up 30-90 minutes and subcutaneous

administration 5 minutes. Considering the time difference, the subcutaneous administration time is perceived to be more patient friendly and relieves pressure on the capacity of oncology day care units (Pivot, et al. 2013). There are also differences when administered in combination with chemotherapy or as monotherapy. When patients receive chemotherapy, they need an intravenous line and trastuzumab can then easily be administered intravenously as well. The subcutaneous administration form is preferred as monotherapy as no intravenous line is required. Moreover, a subcutaneous administration form is more suitable for treatment at home than intravenous, however, a Dutch study showed that home-based subcutaneous treatment is more costly than hospital-based subcutaneous treatment (Franken et al., 2020).

In the Netherlands, hospitals negotiate with pharmaceutical companies and purchase the medicines themselves. They also negotiate with health insurers¹ about how much money they are allowed to claim for ‘Diagnosis Treatment Combinations’ (DTC’s), which are billable packages of care activities for specific care trajectories. Not all patients for which the same DTC is used also receive expensive medicines. Therefore, these expensive medicines are billed as an additional reimbursement at the insurer, a so-called add-on, and hospitals negotiate with health insurers about these add-on prices as well². In 2018, trastuzumab had the seventh highest expenditure of all medicines in The Netherlands (NZa, 2020).

As the patent for the intravenous trastuzumab expired in 2014, biosimilars were allowed to enter the market. Since the patent for the subcutaneous administration form is valid until 2030, only intravenous trastuzumab biosimilars can enter the market (Lambooi, et al., 2018). In June 2018 the first biosimilar, Herzuma®, entered the Dutch market, after which Kanjinti®, Ogivri®, Trazimera®, Ontruzant® and Zercepec® followed, decreasing Roche’s market share and resulting in a competitive market structure (Azuz et al., 2021).

However, the uptake of trastuzumab biosimilars might not be as high as it would have been without the monopoly on the subcutaneous administration form. Hospitals invested in the switch from intravenous Herceptin® to subcutaneous Herceptin®, switching back to intravenous biosimilars means that they would again have to invest money and time to implement the use of another administration form. Patients need to be informed and instructed and the accompanied administrative tasks can be substantial (ACM, 2019). Moreover, it was pointed out that the acceptance of patients is higher when they switch from an intravenous

¹ In The Netherlands, there are ten health insurers. In 2020, the four major health insurers had a market share of 84,7% (NZa, 2021)

² In this study, we define public healthcare costs as the costs made by the health insurers for the trastuzumab medicine. The price paid by hospitals to pharmaceutical companies to purchase the drug might be different. They are confidential.

reference drug to an intravenous biosimilar than from a subcutaneous administration form to an intravenous biosimilar (ACM, 2019). Therefore, hospitals might encounter resistance of patients who are treated with subcutaneous trastuzumab because they prefer this administration form and might perceive the intravenous biosimilar as a different (and maybe less effective) drug.

3 Research methods

3.1 Data and variable construction

For this study, we used proprietary insurance claim data of all patients who were treated with trastuzumab in Dutch hospitals between January 2013 and December 2020. The dataset of trastuzumab claims consists of 347,106 claims for 18,809 patients, each claim representing one treatment for breast cancer. All patients, those with and without simultaneous chemotherapy, are included in the analysis. Claims in which patients receive multiple administrations with different administration forms on the same day ($n=224$) are excluded because this is assumed to be an administrative mistake. Furthermore, claims with multiple package sizes of the same brand of treatment on the same day are merged ($n=8,987$), resulting in 337,915 distinct claims for 18,809 patients. We aggregated the data per month on a hospital level resulting in 6044 observations.

Based on the trastuzumab brand used for the treatment, the observations are classified as intravenous Herceptin®, subcutaneous Herceptin®, or biosimilar (any brand). We converted the number of packages for intravenous Herceptin® and biosimilars into milligrams. The dosage of intravenous trastuzumab is 6mg/kg, so dosages vary among patients. Subcutaneous trastuzumab is used in a fixed dosage of 600 mg, irrespective of patients' weight. The age of the patient is defined as the age in years on the day the patient received the treatment. 'Simultaneous chemotherapy' is a binary variable (0 = no simultaneous chemotherapy, 1 = simultaneous chemotherapy). We defined simultaneous chemotherapy as follows: trastuzumab's administration date falls within +/- 3 days of the administration date of intravenous chemotherapy. The add-on claims for the chemotherapy drugs docetaxel and paclitaxel are used, since these are indicated to be given in combination with trastuzumab. Hospitals are divided into one of the following categories: university-based, top clinical or general hospital. Lastly, we included insurance companies in the analysis. We used dummy variables to identify the largest insurer within the hospital. We defined separate dummy variables for the four largest health insurers and used the combined six smaller health insurers as the reference group. The largest insurer will likely have the most impact with their preference policy on the medicine policy of the hospital. Besides the dummy, we also included the market share of this largest insurer as an indication for the strength of its position.

3.2 Empirical strategy

We studied the effect of introducing biosimilars on the use of subcutaneous trastuzumab using a single-center interrupted time series (ITS) design as we are interested in the development of

subcutaneous trastuzumab use over time and not merely at a specific cut-off point (Bernal, et al., 2017). Data from January 2014 (introduction subcutaneous form) up to and including December 2020 are used in the regressions. All hospitals are assigned to the treatment at the same time, 01-06-2018, because the probability of receiving the treatment changes exactly from 0 to 1 after this introduction date of the biosimilar (Cattaneo, et al., 2019; Bloom, 2012). The following regression equation is used^{3 4 5}.

$$Y_{it} = \alpha + \beta_0 X_{it} + \beta_1 r_{it} + \beta_2 r_{it}^2 + \beta_3 r_{it} * X_{it} + \beta_4 r_{it}^2 * X_{it} + C_{it} + v_i + \varepsilon_{it}$$

Outcome Y is the proportion of subcutaneous trastuzumab use by a hospital i in month t . The introduction of the biosimilars is a binary variable X_{it} with value 0 if $t < 01-06-2018$ and value 1 if $t \geq 01-06-2018$. r_{it} is the rating variable which is centered on the cut-off point ($r_{it} - \text{cut-off score}$), which locates the intercept at the cut-off point. Interactions between X_{it} and r_{it} account for a possible change in the intercept as well as different effects in slope on both sides of the cut-off points (Jacob et al., 2012). The covariates C_{it} include the mean age of the patients, the size of the hospital (the number of patients treated with trastuzumab), the dominant health insurer and the market share of the dominant health insurer.

Additionally, to assess whether the introduction of biosimilars had a significant impact on the total number of trastuzumab treatments, the number of patients per month and the mean dosage (in milligrams), we performed single-center ITS analyses with aggregated data per month on a national level. The following regression is used⁶:

$$Y_t = \beta_0 + \beta_1 X_t + \beta_2 T_t + T_t^2 + \beta_3 T_t * X_t + \beta_4 T_t^2 * X_t + C_t + \varepsilon_t$$

Outcome Y is total number of trastuzumab treatments, the number of patients or the mean dosage per month t . The introduction of the biosimilars is a binary variable X_t with value 0 if $t < 01-06-2018$ and value 1 if $t \geq 01-06-2018$, which shows the immediate effect of the

³ To minimize bias, different functional forms were tested: linear, linear interaction, quadratic, quadratic interaction, cubic and cubic interaction. Based on F-tests and AIC, the most appropriate form was chosen: quadratic interaction. Robustness checks were performed by excluding 1% and 5% of outer data points (Jacob, et al., 2012).

⁴ The panel data analysis estimates coefficients with fixed effects and with Driscoll and Kraay standard errors to control for autocorrelation and possible cross-sectional dependence and heteroscedasticity (Hoechle, 2007). The number of lags is determined by the formula $m(T) = \text{floor} \left[\left[4(T/100)^{2/9} \right] \right]$ (Newey & West, 1994).

⁵ In our analyses, we include all patients, those with and without simultaneous chemotherapy. We also performed an analysis only including patients receiving monotherapy. The results are similar and can be found in Appendix A.

⁶ The single-center interrupted time series analysis estimates the coefficients by ordinary least squares regression with Newey-West standard errors to control for serial correlation and possible heteroscedasticity. The number of lags are determined by the Cumby-Huizinga test for autocorrelation.

introduction of biosimilars on the total number of treatments, the number of patients or the mean dosage. T_t is the time since the start of the study which is January 2014. $X_{t*}T_t$ estimates the difference in trend before and after biosimilar introduction. C_t is a dummy variable with value 0 if $t < 01-03-2020$ and value 1 if $t \geq 01-03-2020$ to control for the effect of the Covid-19 pandemic on the supply of healthcare⁷.

Lastly, we estimated the additional public healthcare costs of subcutaneous Herceptin®. From June 2018 up until December 2020, the monthly difference in the mean costs between subcutaneous Herceptin® and biosimilars was multiplied with the proportion of subcutaneous Herceptin® and the total number of treatments in that month.

⁷ In the Netherlands in March 2020, healthcare was scaled back due to the Covid-19 pandemic resulting in less hospital admissions and treatments.

4 Results

4.1 Descriptives of use

The descriptive statistics are presented in Table 2. The mean number of treatments per month is 3519.95. The mean number of treatments per hospital per year is 580.61 and for all years 4628.97. The mean number of milligrams administered per intravenous Herceptin® treatment is 410.48 and for biosimilars 451.99. For subcutaneous Herceptin® a fixed dosage of 600 mg is used. 99.67% of the patients are female and the mean age of patients is 56.78 years.

	M	SD	min	max
Nr. of treatments per month	3519.95	250.04	2814	4009
Nr. of treatments per hospital 2013 - 2020	4628.97	2940.64	1095	19653
Nr. of treatments per hospital per year	580.61	379.87	34	2771
Milligrams per treatment				
Herceptin IV®	410.48	172.06	0.3	3000
Herceptin SC®	600.00	0	600	600
Biosimilars	451.99	135.71	0.42	1710
Age of patients	56.51	11.87	17	97
% Female patients	99.67	5.74	0	1

Note: M = mean, SD = standard deviation. IV = intravenous administration form. SC = subcutaneous administration form.

Table 2 Descriptives of trastuzumab use concerning 18,809 patients and 73 hospitals over 8 years (2013-2020)

The treatments were given in a total of 73 hospitals in The Netherlands, of which 8 are academic hospitals (3,143 treatments and 1,507 patients per year on average), 25 are top clinical hospitals (20,372 treatments and 9,226 patients per year on average), and 40 are general hospitals (18,725 treatments and 8,274 patients), see Table 3.

	Academic	Top clinical	General
Nr. of hospitals	8	25	40
Nr. of patients 2013-2020	1,507	9,226	8,274
Nr. of treatments per year	3,142.63 (348.45)	20,372.13 (1,032.35)	18,724.63 (936.16)

Note: Standard deviation in parentheses.

Table 3 Descriptives of trastuzumab use per hospital type

On average in the treatment cycle of a patient, 4.80 treatments with trastuzumab are given in combination with chemotherapy whereas 13.16 treatments are given without chemotherapy (Table 4). Of all intravenous administered trastuzumab treatments (Herceptin® & biosimilars) 33.13% is given in combination with chemotherapy. For subcutaneous administered trastuzumab, this is 9.74%, mainly caused by subcutaneous-only hospitals. These hospitals do not offer intravenous trastuzumab as a treatment option and therefore these patients receive trastuzumab subcutaneously next to the intravenously administered chemotherapy.

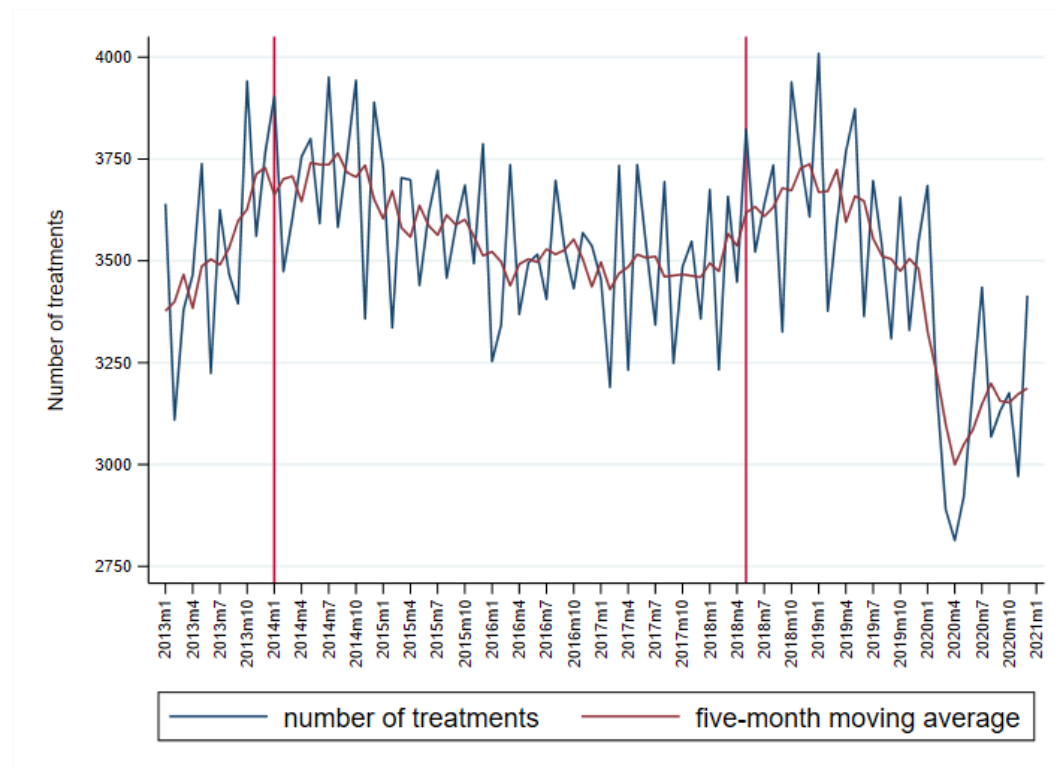
	M	SD	min	max
Nr. of trastuzumab treatments with chemotherapy	4.80	4.39	0	50
Nr. of trastuzumab treatments without chemotherapy	13.16	13.10	0	251
% of intravenous trastuzumab treatments with chemo	33.13	47.07	0	1
% of subcutaneous trastuzumab treatments with chemotherapy	9.74	29.65	0	1

Note: M = mean, SD = standard deviation.

Table 4 Descriptives of chemotherapy use in combination with trastuzumab treatments

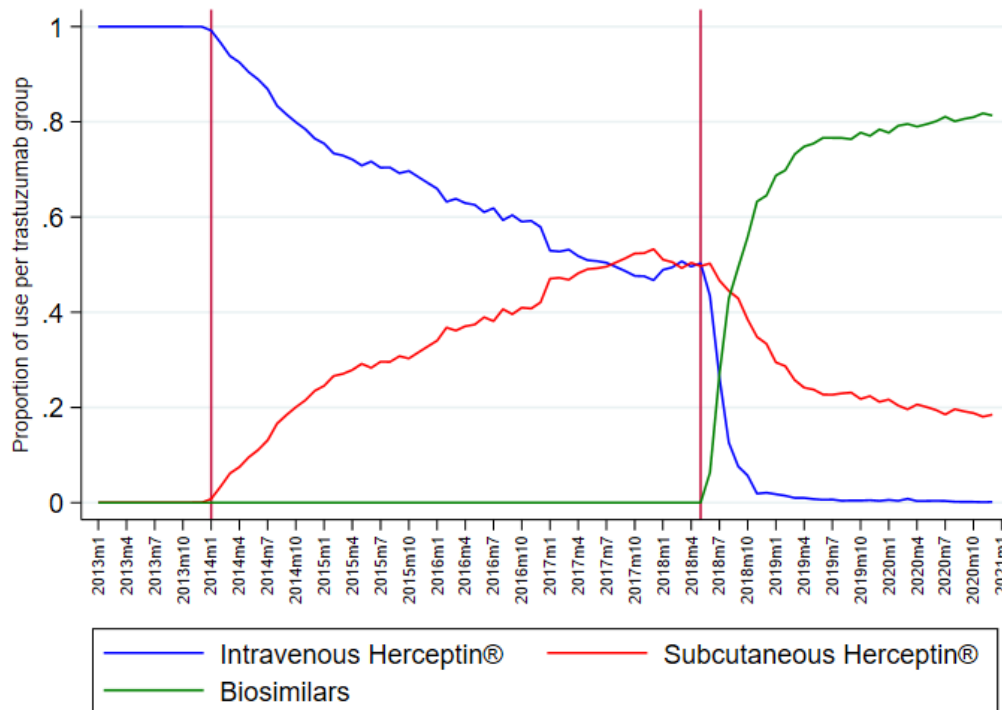
Graph 1 depicts the development of the number of total trastuzumab treatments per month. It shows an upward trend in the total number of trastuzumab treatments from January 2013 until January 2014. Then it decreases slightly and is steady at around 3,500 treatments per month until June 2018. The introduction of subcutaneous Herceptin® in January 2014 (1st reference

line) does not seem to influence the total number of trastuzumab treatments. After the introduction of biosimilars in June 2018 (2nd reference line), total use increases until a peak in January 2019. Hereafter, it decreases slightly again to around 3,500 treatments. The large drop in trastuzumab treatments around April 2020 coincides with the Covid-19 pandemic.



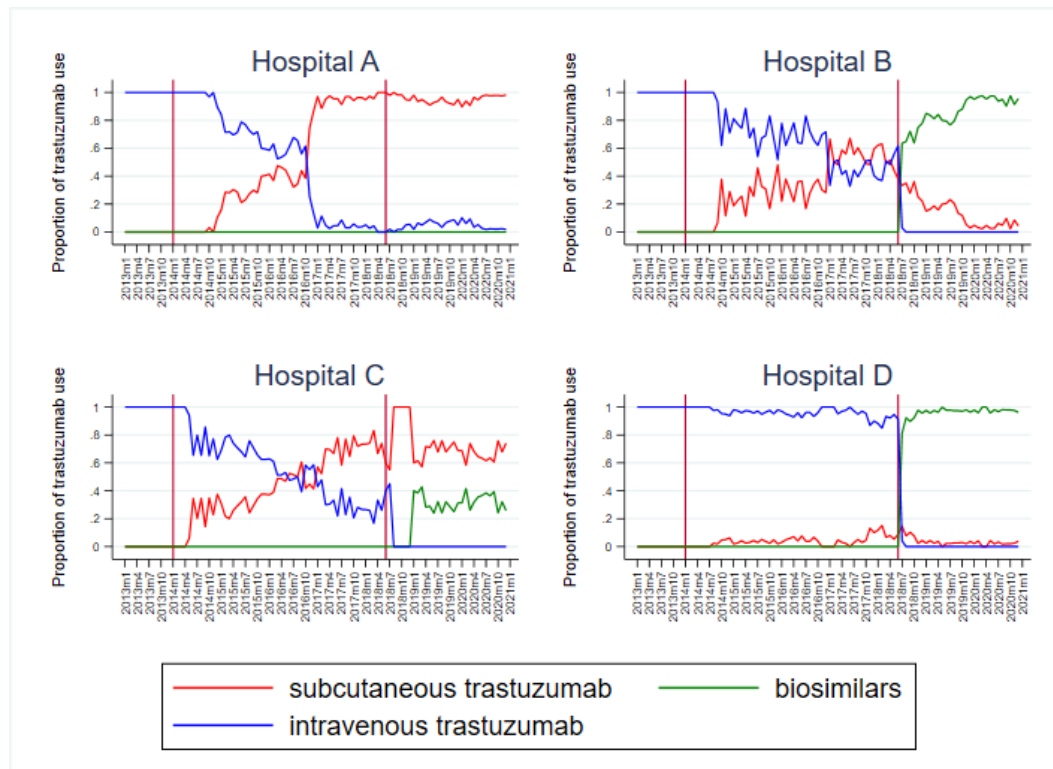
Graph 1 Total number of trastuzumab treatments per month 2013-2019, reference line on January 2014 (introduction subcutaneous Herceptin®) and June 2018 (introduction first biosimilar)

Graph 2 shows the development of the proportion of the different trastuzumab variants. The introduction of subcutaneous Herceptin® in 2014 leads to a decrease in the use of intravenous Herceptin® and an increase in subcutaneous Herceptin® up to a point in 2017 with a 50%-50% distribution. After June 2018, we see a steep decline in intravenous Herceptin® when the biosimilars are introduced and is barely used anymore a few months later. The proportion of subcutaneous Herceptin® decreases as well but far less steep. In 2020, biosimilars are used for approximately 80% of the treatments and subcutaneous Herceptin® for 20%.



Graph 2 The proportion of trastuzumab treatments per month per administration group 2013-2019, reference line on January 2014 (introduction subcutaneous Herceptin®) and June 2018 (introduction first biosimilar)

Hospitals have different uptake patterns of both subcutaneous Herceptin® after its introduction in 2014 and biosimilars in June 2018 (Graph 3). Some hospitals decided to make a full switch from intravenous Herceptin® to subcutaneous Herceptin®, whereas some reach an approximate 50%-50% distribution. We also observed differences between hospitals in the uptake of biosimilars. One hospital, with a full switch to subcutaneous Herceptin®, decided to keep on using subcutaneous Herceptin® for all treatments, while another hospital switched to using biosimilars for 90% of the treatments. Some hospitals decided not to switch to subcutaneous Herceptin® at all. These hospitals replaced intravenous Herceptin® for biosimilars quickly after its introduction. Hospitals also differed in the speed in which they switched to subcutaneous Herceptin® and biosimilars. Some hospitals used the different administration route of trastuzumab with new patients, while other hospitals switched existing patients from subcutaneous to intravenous trastuzumab or the other way around.



Graph 3 Development of trastuzumab groups for four exemplary hospitals 2013-2019, reference lines on January 2014 (introduction subcutaneous Herceptin®) and June 2018 (introduction first biosimilar).

4.2 Analysis of use

4.2.1 Proportion subcutaneous Herceptin®

Table 5 shows the results of the ITS analysis on the proportion of subcutaneous Herceptin®. The introduction of the biosimilars had a direct significant negative effect ($\beta = -0.0454$, s.e. = 0,0239) on the proportion of subcutaneous Herceptin®. The biosimilars also led to a significant declining trend ($\beta = -0.0254$, s.e. = 0.0030) in the proportion of subcutaneous Herceptin® in the period after the cut-off point. The number of patients treated in a hospital per month positively affects ($\beta = 0.0011$, s.e. = 0.000) the use of subcutaneous Herceptin®. The four largest health insurers appear to have different impact on the use of subcutaneous Herceptin® compared to the smaller health insurers. Insurer D has positive coefficient ($\beta = 0.0757$, s.e. = 0.0500) when it is the dominant health insurer in a hospital (a relatively larger proportion of subcutaneous Herceptin®) and Insurer A and B have a negative coefficient of the large health insurers ($\beta = -0.2298$, s.e. = 0.0908 and $\beta = -0.1516$, s.e. = 0.0575 respectively). The percentage of market share of the largest health insurer within a hospital has a significant positive effect ($\beta = 1.0200$, s.e. = 0.1939) on the use of subcutaneous Herceptin®.

Variables	β	SE
Intro biosimilar	-0.0454*	0.0239
Time (2018m6 = 0)	0.0018*	0.0010
Time ²	-0.0001***	0.0000
Intro*Time	-0.0254***	0.0030
Intro*Time ²	0.0007***	0.0001
Patients per month	0.0011***	0.0008
Insurer A	-0.2298**	0.0908
Insurer B	-0.1516**	0.0575
Insurer C	-0.0093	0.0732
Insurer D	0.0757	0.0500
Proportion dominant insurer	1.0200***	0.1939
Age	-0.0015	0.0012
Constant	-0.0081***	0.0012
R ²	0.2855	

Note: SE = standard error. * $p < 0.1$. ** $p < 0.05$ *** $p < 0.01$.

Table 5 ITS results regarding the impact of introduction of biosimilars (2018m6) on the proportion of subcutaneous Herceptin® used on a hospital level.

4.2.2 Volume effects

After the introduction of the biosimilar, we observe a significant and direct volume effect on the total treatments given in The Netherlands. The number of treatments increased with 197.7657 (s.e. = 125.6392)) treatments at the cut-off point (Table 6). However, we see a negative post-introduction trend relative to the pre-introduction trend ($\beta = -31.3030$, s.e. = 15.5631). The increase in treatments is caused by a relative strong increase by subcutaneous hospitals (see Appendix B, Table B2).

The number of patients in all hospitals increased significantly in the time up to the biosimilar introduction ($\beta = 5.4036$, s.e. = 1.9146) as well as after the biosimilar introduction with 130.0803 patients (s.e. = 51.6028). Also here, subcutaneous hospitals treat more patients than the biosimilar hospitals (see Appendix B, Table B3).

In all the analyses, we see that the Covid-19 epidemic negatively affected the total treatments per month and the mean number of patients treated per month. The subcutaneous hospitals seem to be less effected by Covid-19.

Variables	Total number of treatments (n=84)		Patients per month (n=84)	
	β	SE	β	SE
<i>Time since study</i>	6.1242	5.2754	5.4036***	1.91467559
<i>Intro biosimilar</i>	197.7657	125.6392	130.0803**	51.6028671
<i>Intro*Time</i>	-31.3030**	15.5631	-12.5455*	6.6012
<i>Time²</i>	0.2021**	0.0973	0.0373	0.0372
<i>Intro*Time²</i>	0.5835	0.6439	0.0732	0.2685
<i>Covid-19</i>	-511.5575***	173.7247	-258.5690***	71.0989
<i>Constant</i>	3214.8920***	227.2946	2118.3730***	82.7837
<i>R²</i>				

Note: SE = standard error. * $p < 0.1$. ** $p < 0.05$, *** $p < 0.01$.

Table 6 Interrupted time series analysis results regarding the impact of introduction of biosimilars (2018m6) on the total number of treatments and patients per month for intravenous trastuzumab. Analyses were performed on a national level.

Lastly, we looked at whether the dosage (based on patient's weight) for intravenous trastuzumab (intravenous Herceptin® and biosimilars) changed after the introduction of biosimilars (Table 7). While there already was an increasing trend ($\beta = 0.6044$, s.e. = 0.0864)

in milligrams per dosage pre-introduction, the dosage increased with 10 mg (s.e. = 4.1277) post-introduction.

<i>MG dosage intravenous trastuzumab</i>		
<i>Variables</i>	β	SE
<i>Time since study</i>	0.6044***	0.0864
<i>Intro biosimilar</i>	10.0305**	4.1277
<i>Intro*Time</i>	0.0239	0.1361
<i>Constant</i>	393.2895***	2.7234
R^2		

Note: SE = standard error. * $p < 0.1$. ** $p < 0.05$, *** $p < 0.01$.

Table7 Interrupted time series analysis results regarding the impact of introduction of biosimilars (2018m6) on the dosage strength for intravenous trastuzumab. Analyses were performed on a national level.

4.2.3 Descriptives of costs

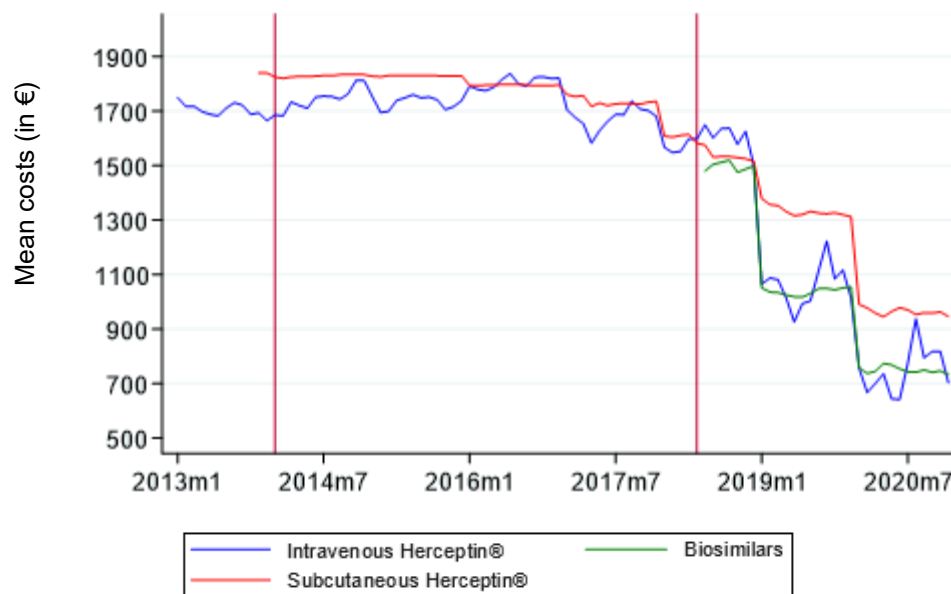
We will make an initial estimation of the public healthcare costs of this evergreening strategy. We define public healthcare costs as the costs the health insurers have to incur for a treatment with trastuzumab. We do not include the administration costs that hospital declare to insurers. These administration costs are the same regardless the administration form (intravenous versus subcutaneous) or location of administration (hospital versus at home). Table 8 and Graph 4 show the development of the costs per trastuzumab variant. The mean insurer costs for intravenous Herceptin® and subcutaneous Herceptin® are €1718.27 (s.e. = 721.12) and €1620.66 (s.e. = 334.77), respectively. Biosimilars have mean costs of €987.97 (s.e. = 462.25). Subcutaneous Herceptin® enters the market with higher costs than intravenous Herceptin® and it remains higher for all years, except 2016. The biosimilars have mean costs which are lower than subcutaneous Herceptin® for all years and decrease over the years. The costs for subcutaneous Herceptin® substantially decrease with the introduction of the biosimilars. As is clear from table 8, the average cost of trastuzumab in the biosimilar period is about 48% lower than in the patent period, in 2020 even 57%. After the introduction of the biosimilars also the costs of subcutaneous Herceptin® (still under patent) substantial dropped, however, the drop in costs is about 34%.

With a mean of 18 treatments per patients, this leads to intravenous trastuzumab treatment costs in the period 2013-2017 of €31,170.10 for intravenous Herceptin®, €32,353.43 for subcutaneous Herceptin® and €16,081.65 for biosimilars per patient in the period 2019-2020.

	M	2013	2014	2015	2016	2017	2018	2019	2020
Herceptin IV®	1718.27 (721.12)	1704.69 (731.04)	1740.55 (746.56)	1733.11 (740.63)	1805.21 (745.84)	1674.80 (640.91)	1588.08 (596.20)	1053.67 (314.21)	732.27 (348.43)
Herceptin SC®	1620.66 (334.77)		1830.99 (40.95)	1829.39 (40.96)	1795.24 (93.76)	1734.03 (309.05)	1567.11 (249.46)	1335.18 (257.57)	964.65 (293.98)
Biosimilar	987.97 (462.25)						1496.65 (539.62)	1037.97 (355.31)	748.88 (349.184)

Note: Standard deviation in parentheses

Table 8 Descriptives of mean add-on costs per trastuzumab group in euros per year



Graph 4 Development of costs per trastuzumab group 2013-2019, in euros.

Based on these differences in costs between subcutaneous Herceptin® and biosimilars, forgone savings in costs using subcutaneous Herceptin® were calculated. If all treatments were substituted with biosimilars from June 2018 onwards, and all treatments were claimed at the average biosimilar costs, €4.1 million could have been saved on drug expenditures in the period June 2018 until December 2020. Current total costs in the period June 2018 – December 2020 are €87,8 million. This is a 4.9% increase in costs compared to a situation in which there would have been a 100% switch to biosimilars.

5 Discussion and conclusion

5.1 Main findings

In this paper, we explored the dynamic market share and public healthcare costs of trastuzumab's evergreening (subcutaneous) variant during introduction of trastuzumab's competitive biosimilar variant in the Netherlands. Our analysis showed that market share of Subcutaneous Herceptin® grew from 0% at introduction in 2014 to 50% in 2017, and due to the introduction of biosimilars in 2018 declined to 20% by 2020. This was accompanied by negative price effects associated with biosimilars. Second, we found a positive volume effect after the biosimilar introduction. Third, the switching decision is made on the hospital level and is influenced by patient volume. Fourth, we observed that the switching decision is unrelated to patient preferences. Finally, we found health insurer specific effects in the use of subcutaneous Herceptin®.

Gradual decline in market share and price effects

Within the hospitals, there are three possible explanations for this gradual decline: 1) hospitals only treat new patients with biosimilars, 2) depleting existing subcutaneous supply or respecting annual contracts, 3) hospitals may anticipate on further price decreases of biosimilars. Shortly after the first biosimilar, pharmaceuticals launched several other biosimilars. Hospitals could have decided to wait for the second or third biosimilar, because this increased competition further drove down the prices. This is also visible in the development of the costs for all three trastuzumab groups which decreased substantially at the beginning of 2019 and 2020.

Volume effects

Besides the negative price effects due to the introduction of biosimilars, lower prices can also lead to a positive volume effect negating the savings. Our results show that the total number of treatments increased significantly on a national level as well as the number of treated patients at the point of biosimilar introduction. A striking observation is that the number of patients increased more for subcutaneous hospitals than for biosimilar hospitals, an effect that we would expect to happen the other way around given the lower prices for biosimilars. Are the logistic and practical issues of more impact? Moreover, we found that only subcutaneous hospitals have a significant increase in the total number of treatments. However, it must be stated that the analysis for these volume effects was based on only five hospitals, therefore outliers could have

had a magnifying effect on the regression coefficient. Our findings are consistent with the study by Müskens et al. (2021), which found that the reduction in expensive medicine prices was accompanied with an increased utilization of these expensive medicines. Although this results in less savings than anticipated, it may lead to better treatment access for more patients. From a medical perspective, it is unclear whether there was undertreatment before or overtreatment after the introduction of the biosimilars.

Another volume effect which may lead to less intended savings is the observed increase in dosage strength at the introduction of biosimilars. The dosage strength for intravenous trastuzumab already increased significantly in the period before biosimilar introduction. A possible explanation for this could be that patients are getting heavier over time, demanding a higher dosage for intravenous trastuzumab. After the biosimilar introduction, dosage strength increased significantly with 10 mg⁸. Another possible reason for this increase could be spillage caused by the lower price of biosimilars, which would decrease potential savings.

Roche's strategy led to an estimated 5% increase in medicine costs compared to a situation in which biosimilar uptake was not disrupted and all hospitals made a complete switch to biosimilars. Based on reimbursement costs in the claims dataset, the strategy was able to generate in the Netherlands a revenue of an additional €28 million for Roche after biosimilar introduction⁹.

Hospital level switching decisions

Looking at a hospital level, we saw that not all hospitals decided to switch to subcutaneous Herceptin®. The majority of hospitals made a dichotomous decision: a complete switch to subcutaneous Herceptin® or staying with intravenous Herceptin®. The costs based on insurance claims did not significantly differ between intravenous Herceptin® and subcutaneous Herceptin® with the costs of subcutaneous administration being a bit higher. Literature suggests that subcutaneous administration of trastuzumab is preferred by healthcare providers and patients as the administration takes less time and allows for treatment at patients' homes (Pivot, 2013). In their decision to switch or not, hospitals may have been aware of the upcoming patent expiry of intravenous Herceptin® and the anticipated biosimilars, and therefore decided

⁸ As the prescribed dosage is 6 mg/kg, the patients are in the period June 2018-2020 on average 1.7 kilo heavier than in the period 2013-May 2018.

⁹ Revenue was calculated as the sum of: mean costs per month x mean proportion of subcutaneous trastuzumab x total number of treatments per month in the period June 2018 – December 2020. The costs do not adequately reflect what Roche earns for the sale of subcutaneous Herceptin® as we do not have information on the Roche sales prices.

to keep on using intravenous Herceptin®. This results in only one switch period and makes the switch to biosimilars later on easier as the switch from intravenous Herceptin® to the intravenous biosimilar will be more accepted by patients (ACM, 2019). Conversely, the evergreening strategy of Roche has the effect that hospitals that switched to subcutaneous Herceptin®, and subsequently to biosimilar have twice the switching costs.

Due to the larger patient volume in general and top-clinical hospitals, using the subcutaneous trastuzumab variant with shorter administration time may be driven by logistical considerations. The number of treated patients per month has a positive effect on the proportion of subcutaneous Herceptin®. Hospitals with more patients might experience higher workload on the oncology daycare ward and using subcutaneous trastuzumab may relieve some of this pressure due to shorter administration time and lower costs for nurse time (Franken et al., 2018). However, this is only the case when subcutaneous Herceptin® is administered in the hospital. A major advantage of subcutaneous Herceptin® is that it allows for home treatment. But a study by Franken et al. (2020) shows that home-based treatment almost triples the time invested by healthcare professionals compared to hospital-based treatment, which reduces the cost-effectiveness of at home subcutaneous treatment.

Patient perspective

The subcutaneous administration has some advantages over the intravenous administration from a patient perspective (Pivot et al., 2013). Though it is known that patient's preferences differ (Waller 2021), it is an open question how much a society is willing to pay extra for patient preference and convenience. This is especially relevant as more pharmaceutical companies of reference biologic medicines patented a subcutaneous administration form before the patent expiry of the intravenous version. Interestingly, in the current situation, the decision for subcutaneous Herceptin® or biosimilars seems unrelated to societal deliberations or patient preferences, but it is based on individual hospital policies, yet the additional costs are borne by all Dutch citizens.

Insurers

Our analysis shows that there are health insurer specific effects, probably due to different preference policies regarding the use and reimbursement of expensive medicines. In addition, the proportion of the dominant health insurer's market share in a hospital had a positive effect

on the use of subcutaneous Herceptin®. This can possibly be explained by the fact that insurers with a larger market share in a hospital are more dependent on the hospital to provide an appropriate care offer for its insured persons (Krabbe-Alkemade, et al., 2019) or the so called ‘paradox of power’ (Hirshleifer, 1991). Therefore, the insurer may be less able to carry out its preference policy.

5.2 Strengths, limitations and recommendations

This research shed some light on the biosimilar uptake among hospitals and the dynamics of evergreening, a strategy which pharmaceuticals are likely to use in the future. A strength of this research is that it used data covering all hospitals in The Netherlands treating patients with HER2+ breast cancer with trastuzumab over the period 2013 – 2020. We were able to assess and research both the uptake of subcutaneous Herceptin® and the biosimilars nationwide. This in contrast to an earlier study by Müskens et al. (2021) which uses data of a single hospital. In the upcoming years, a number of expensive biologics, such as pertuzumab (Perjeta®) and ramucirumab (Cyramza®), are nearing patent expiration, thus are potential candidates for an evergreening strategy by pharmaceutical companies.

This study has two possible limitations. First, the use of costs as representation of the additional costs paid for subcutaneous Herceptin®. These costs only reflect what the hospitals get reimbursed from the insurer but does not reflect what the hospital actually pays the pharmaceutical company. Actual purchase prices are mostly confidentially negotiated and therefore not publicly available. Hospitals can put a margin on the purchase price for a drug or cross-subsidize it with other hospital products. It could be the case that the difference between the purchase prices of both trastuzumab forms is larger or smaller than the €200 - €300 difference found in this study. A larger difference seems more likely since it needs to be financially attractive for hospitals to invest in the switch from subcutaneous Herceptin® to biosimilars; the switching costs can be offset by savings in nursing costs (Franken et al., 2018). Our cost estimations should therefore be interpreted with caution. Second, it is difficult to generalize the results to other countries and other medical specialties since there exist different attitudes towards the use of biosimilars and policies across countries and medical specialists (Aladul, et al., 2018; Leonard et al., 2019; O’Callaghan et al., 2017).

Further research is needed on the impact of pharmaceutical strategies nearing patent expiration on the uptake of biosimilars and the public healthcare costs. These future studies should focus on other expensive medicines (in other medical specialties) and other strategies employed by pharmaceutical companies. To capture the full societal costs, a comparison between the patient's opportunity costs due to administering biosimilars and subcutaneous patented drugs and the extra switching costs should be included in future studies, as well as differences in administration costs. Additionally, further research is needed to investigate whether there are volume effects of biosimilar introduction and if so, why these volumes change and whether these volume changes are the effect of undertreatment before the biosimilar introduction or overtreatment thereafter.

Furthermore, as it seems that the choice for intravenous biosimilars or subcutaneous administration form in the current study is based on individual hospital policies rather than on patient needs, it is important to investigate the reasoning behind these policies. We recommend that the relevant national health care authorities, hospitals, patients, and health insurers consider if the potential benefits of subcutaneous Herceptin® (and other similar medicines) are worth the additional costs.

5.3 Conclusion

We found a high biosimilar uptake for trastuzumab in the Dutch market, resulting in a more competitive market structure for trastuzumab resulting in significant price drops. The introduction of trastuzumab biosimilars negatively impacted the use of subcutaneous Herceptin®. Intravenous Herceptin® is completely substituted with biosimilars after its introduction. A full switch to biosimilar was, however, not made. Ultimately, subcutaneous Herceptin® retained a 20% market share after biosimilar introduction. Additionally, there was an increase in the number of treatments and the number of patients after biosimilar introduction, possibly due to lower prices of biosimilars, indicating that biosimilars can lead to more value for money.

Given the significant difference in price between subcutaneous Herceptin® and biosimilars, the evergreening strategy of pharmaceutical companies near patent expiration leads to lower cost savings for society. Trastuzumab is not the only expensive medicine for which an 'subcutaneous' evergreening strategy was used and it is expected this evergreening strategy will be used more frequently in the future since other biological drugs are reaching their patent expiry. As there are clear cost implications involved in choosing a more patient friendly

administration form, the question remains if it's worth the benefits, and at which price it should be reimbursed as the part of the benefit package.

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Appendix A

Interrupted time series analysis without simultaneous chemotherapy

Table A1 shows the results of the ITS analysis, excluding patients receiving simultaneous chemotherapy, on the proportion of subcutaneous Herceptin®. Results are similar to the analysis including patients receiving simultaneous chemotherapy, indicating that the choice for subcutaneous or intravenous trastuzumab is mainly made on a hospital level and not at the patient level.

Variables	β	SE
Intro biosimilar	-0.0375	0.0258
Time (2018m6 = 0)	0.0010	0.0010
Time ²	-0.0002***	0.0000
Intro*Time	-0.0285***	0.0034
Intro*Time ²	0.0008***	0.0001
Patients per month	0.0018***	0.0009
Insurer A	-0.2332**	0.0989
Insurer B	-0.2208***	0.0680
Insurer C	-0.0186	0.0924
Insurer D	0.1140*	0.0592
Proportion dominant insurer	1.2212**	0.1991
Age	-0.0013	0.0012
Constant	0.1083	0.1336
R ²	0.3092	

Note. SE = standard error. * $p < 0.1$. ** $p < 0.05$, *** $p < 0.01$.

Table A1 ITS results regarding the impact of introduction of biosimilars (2018m6) on the proportion of subcutaneous Herceptin® used on a hospital level.

Appendix B

Interrupted time series analysis volume effects

To test whether the number of treatments are related to the uptake of biosimilars, we assessed whether there was a difference in increase between biosimilar hospitals and those who use subcutaneous Herceptin®. Hospitals were classed into nine categories based on their trastuzumab use before ($t=0$) and after ($t=1$) the introduction of the biosimilars. Hospitals were classed as subcutaneous hospitals in $t=0$ when subcutaneous proportion was equal to or exceeded 0.80 in the first two quarters of 2018, and in $t=1$ when it was equal to or exceeded 0.80 after 2018. Hospitals were classified as biosimilar IV hospitals in $t=1$ when the biosimilar proportion was equal to or exceeded 0.80. All hospitals not included in these categories were classified as intravenous/subcutaneous trastuzumab hospitals. Table B1 shows the classification of these hospitals.

	<i>T=0</i>	<i>T=1</i>	<i>SC</i>	<i>IV/SC</i>	<i>IV</i>
<i>SC</i>			5	4	9
<i>IV/SC</i>			0	11	24
<i>IV</i>			0	3	16

Note. T=0 is before biosimilar introduction. T=1 is after biosimilar introduction

Table B1 Classification of hospitals based on their trastuzumab use.

In the analysis, we compare the 49 IV/biosimilar hospitals to the 5 subcutaneous hospitals. There is no significant increase in the number of treatments for biosimilar hospitals ($\beta = 98.9412$, s.e. = 91.5745) after the introduction, while there is a significant increase for subcutaneous hospitals ($\beta = 66.0861$, s.e. = 16.2314), see Table B2.

Variables	Biosimilar hospitals (n=49)		Subcutaneous hospitals (n=5)	
	β	SE	β	SE
Time since study	2.7178	3.6998	0.5766	0.7815
Intro biosimilar	98.9412	91.5745	66.0861***	16.2314
Intro*Time	-27.2579**	11.6308	-2.0239	1.4998
Time ²	0.0661	0.0684	0.0248*	0.0134
Intro*Time ²	0.6687	0.4765	0.0131	0.0594
Covid-19	-389.8017***	127.6729	-31.9547***	11.5920
Constant	2483.0470***	163.1688	167.5523***	32.9279

Note. SE = standard error. * $p < 0.1$. ** $p < 0.05$, *** $p < 0.01$.

Table B2 Interrupted time series analysis results regarding the impact of introduction of biosimilars (2018m6) on the total number of treatments for biosimilar and subcutaneous hospitals.

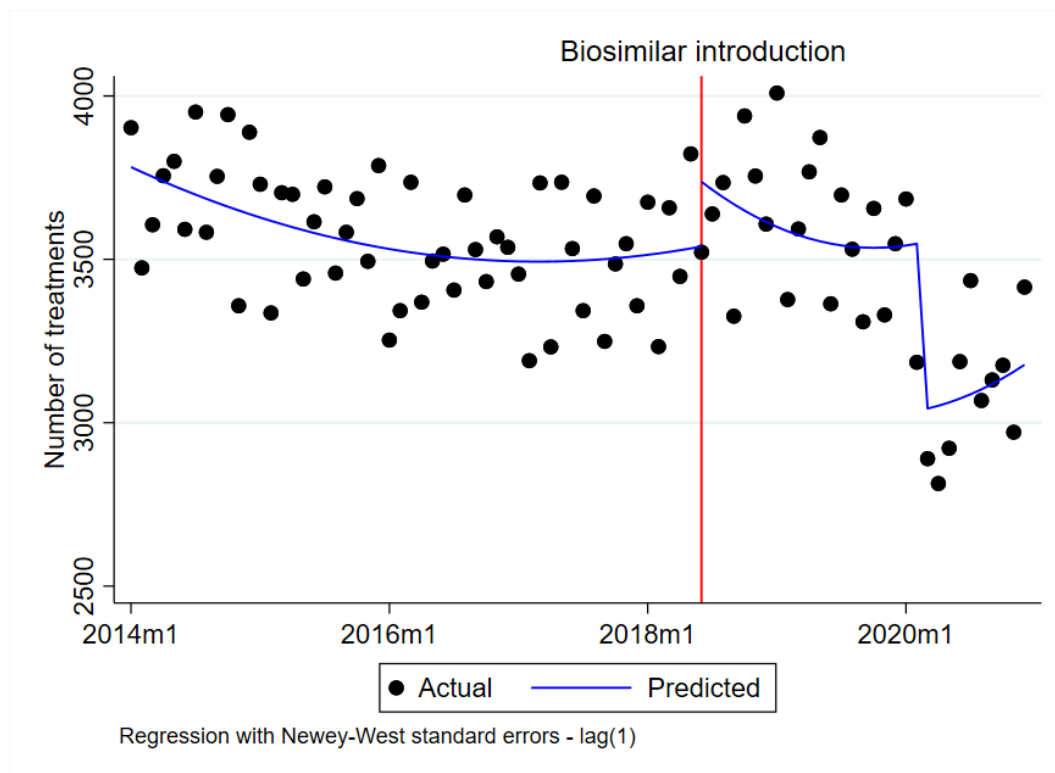
There also appears to be a difference in the increase in number of patients between biosimilar and subcutaneous hospitals at the cut-off point (see Table B3). Biosimilar hospitals treated 1.30 ((s.e. = 0.5806) additional patients while for subcutaneous hospitals this is 8.98 ((s.e. = 1.8178) patients. For biosimilar hospitals, the post-introduction trend changed negatively relative to the pre-introduction trend ($\beta = -0.2687$, s.e. = 0.0829).

Variables	Biosimilar hospitals (n=49)		Subcutaneous hospitals (n=5)	
	β	SE	β	SE
Time since study	0.0764***	0.0154	0.1094	0.1018
Intro biosimilar	1.3004**	0.5806	8.9847***	1.8178
Intro*Time	-0.2687***	0.0829	-0.2265	0.1985
Time ²	0.0001	0.0003	0.0019	0.0019
Intro*Time ²	0.0036	0.0033	-0.0018	0.0070
Covid-19	-3.7817***	0.9981	-3.5083**	1.5019
Constant	32.0499***	0.7087	23.4441***	4.4608

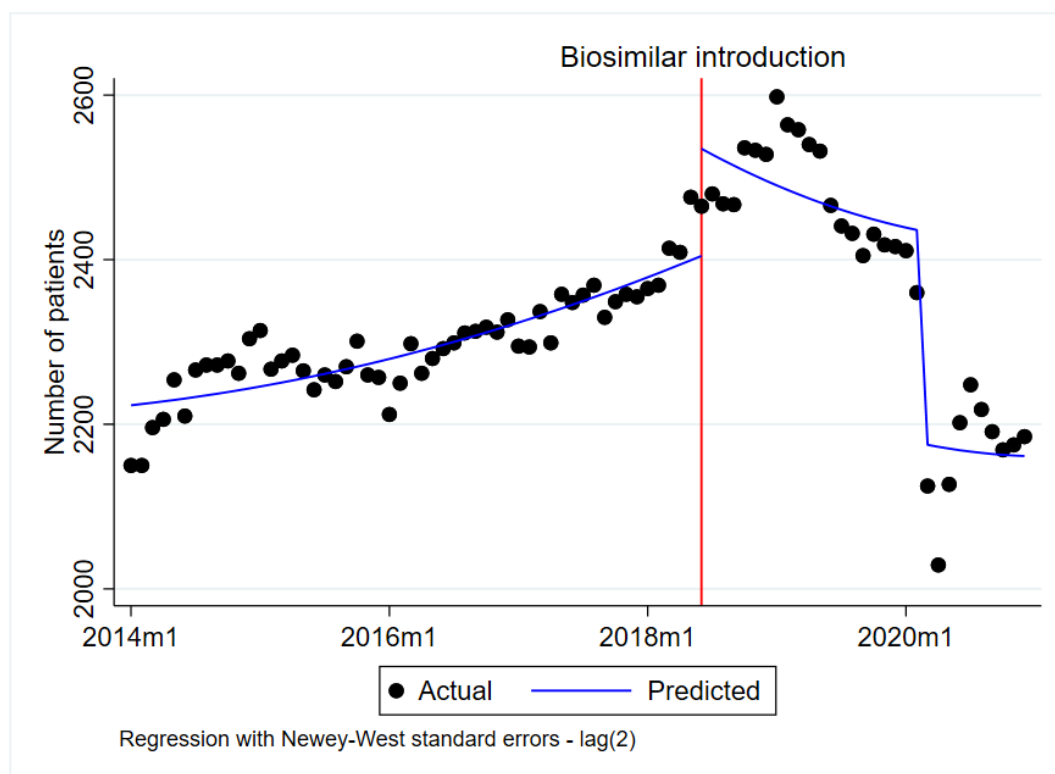
Note. SE = standard error. * $p < 0.1$. ** $p < 0.05$, *** $p < 0.01$.

Table B3 Interrupted time series analysis results regarding the impact of introduction of biosimilars (2018m6) on the number of patients for biosimilar and subcutaneous hospitals

Graphs from the interrupted time series analysis are presented below. Analysis was performed on a national level, including patients treated with simultaneous chemotherapy. Graph B1 shows the impact of biosimilar introduction on the total number of treatments in The Netherlands over time. Graph B2 shows the impact of biosimilar introduction on the total number of patients in The Netherlands over time.

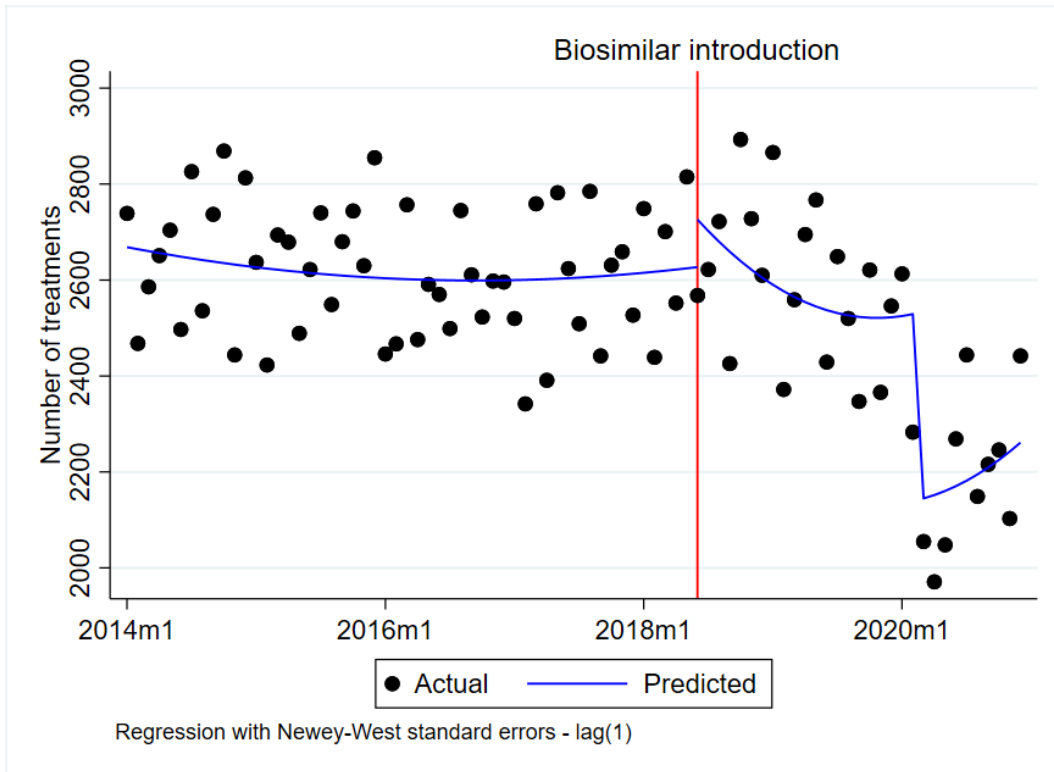


Graph B1 *The impact of the introduction of biosimilars on the total number of treatments.*

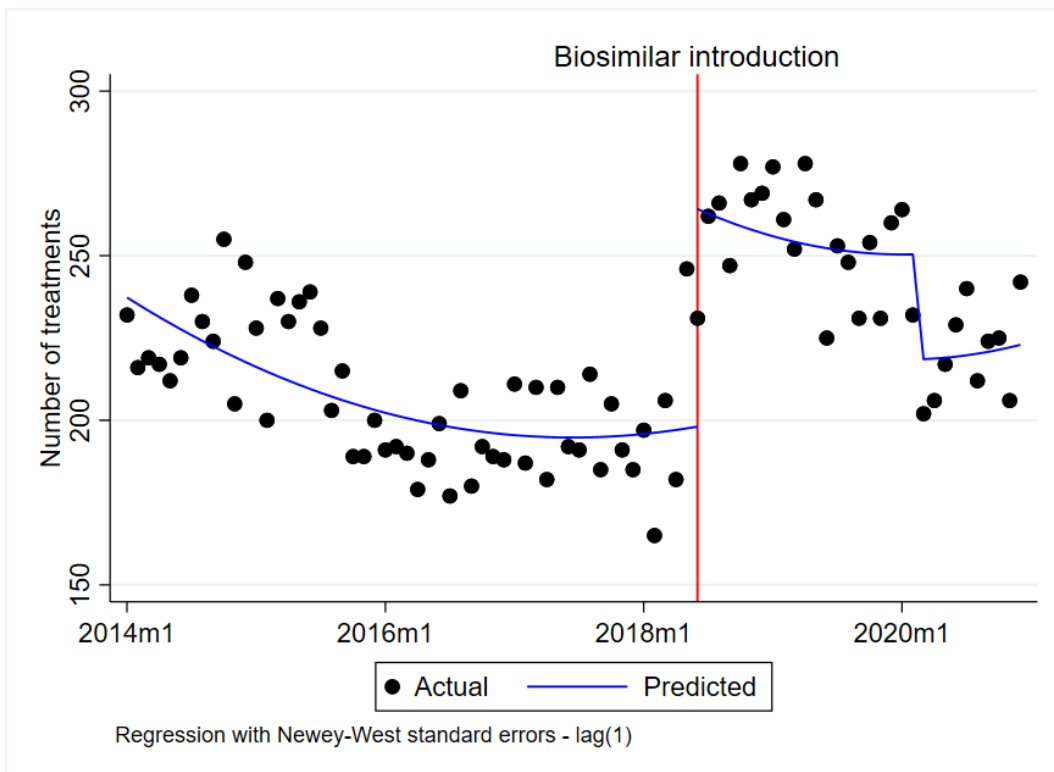


Graph B2 *The impact of the introduction of biosimilars on the total number of patients.*

We performed separate analysis for biosimilar hospitals ($n = 49$) and subcutaneous hospitals ($n = 5$) as well. Graphs B3 and B4 show the impact of biosimilar introduction on the total number of treatments in biosimilar and subcutaneous hospitals, respectively.

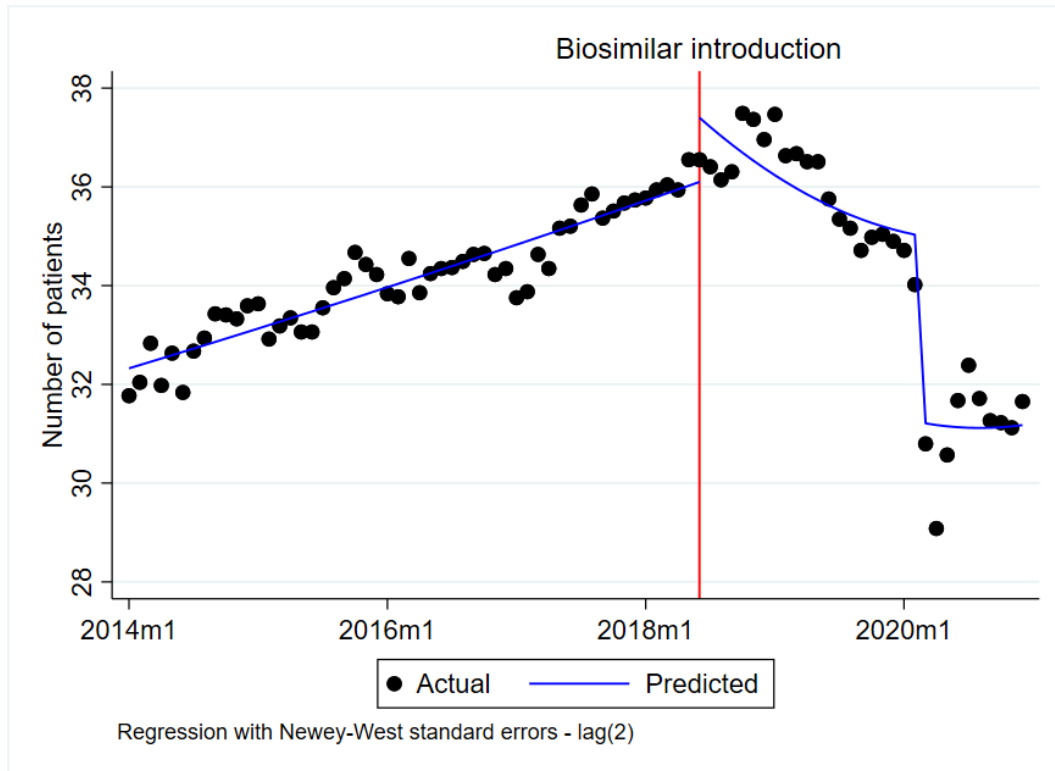


Graph B3 *The impact of the introduction of biosimilars on the total number of treatments in biosimilar hospitals.*

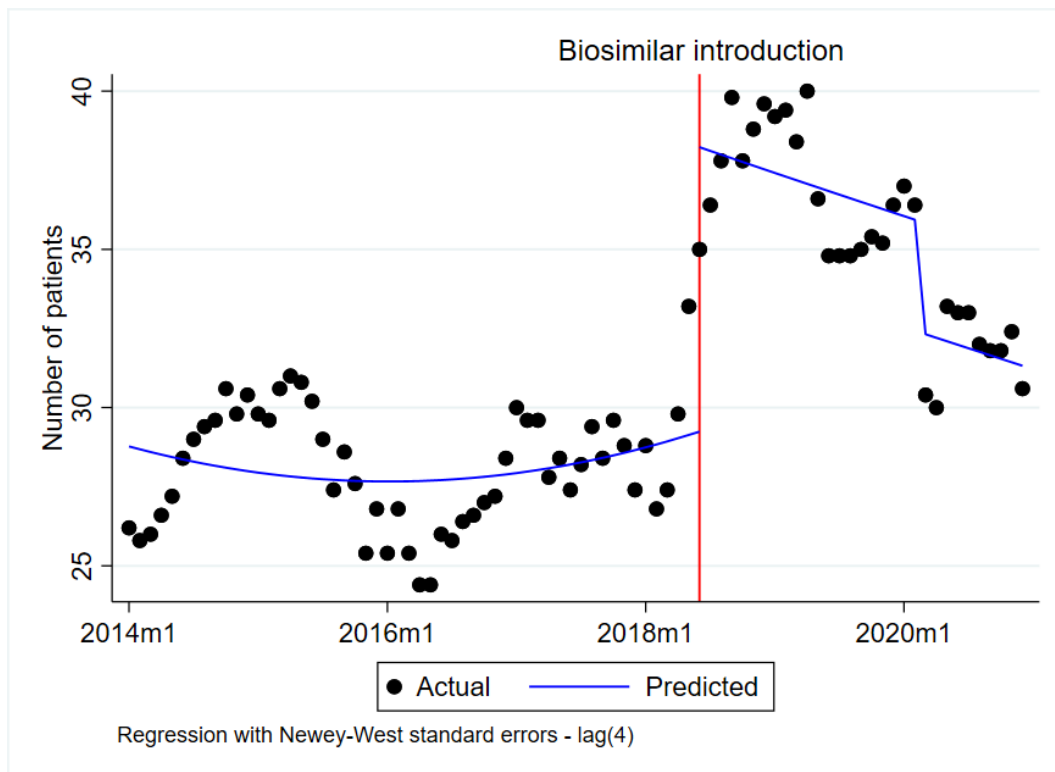


Graph B4 *The impact of the introduction of biosimilars on the total number of treatments in subcutaneous hospitals*

Graphs B5 and B6 show the impact of biosimilar introduction on the mean number of treated patients in biosimilar and subcutaneous hospitals, respectively.

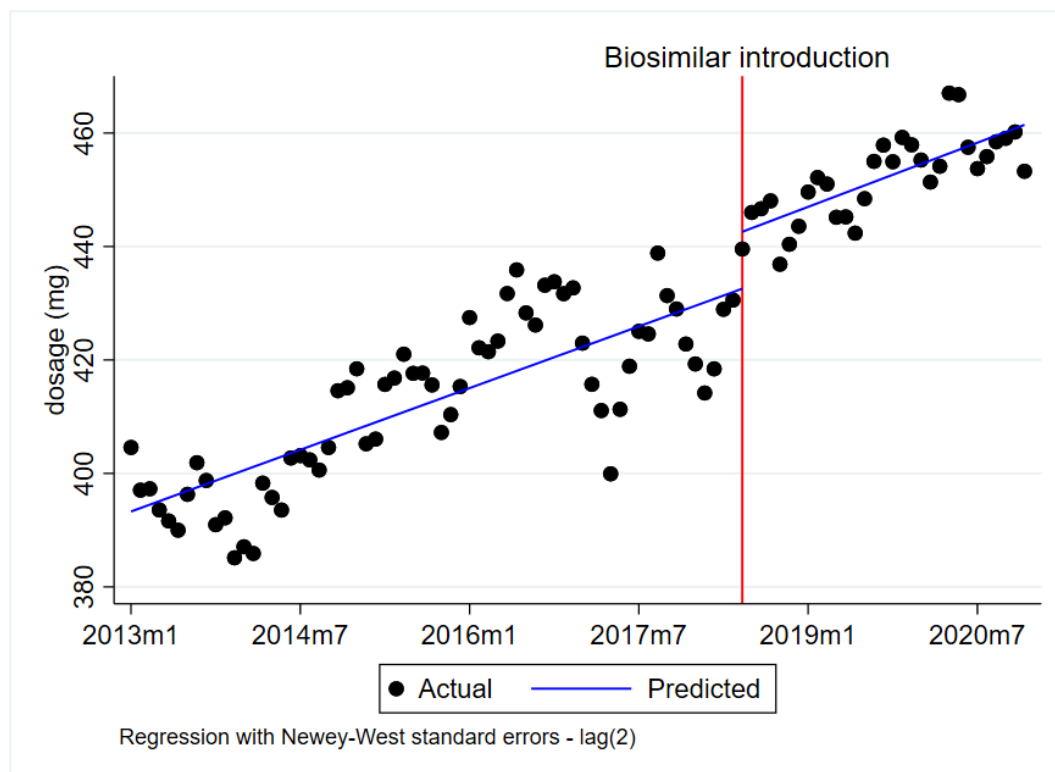


Graph B5 *The impact of the introduction of biosimilars on the total number of patients in biosimilar hospitals.*



Graph B6 *The impact of the introduction of biosimilars on the total number of patients in subcutaneous hospitals*

Finally, Graph B7 shows the impact of biosimilar introduction on the dosage strength for intravenous trastuzumab. This includes intravenous Herceptin® and biosimilars. Subcutaneous Herceptin® is excluded since this is given as a fixed dosage of 600mg and therefore will not be impacted by time or biosimilar introduction.



Graph B7 The impact of the introduction of biosimilars on the dosage strength (mg) for intravenous trastuzumab

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